
Bricks and Mortals: Expanding Our Reach

BIANNNUAL REPORT 2021-23



Bricks & Mortals

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FOR BRICKS & MORTALS, 2021-2023 HAS BEEN A PERIOD OF EXPANDING OPPORTUNITIES, INCREASED CONNECTIVITY, AND DEEPENING IMPACT. WE WENT INTO — AND CAME OUT OF — A PANDEMIC, CAUSING MANY CONGREGATIONS IN THE CITY (AND AROUND THE WORLD) TO RETHINK THEIR SPACES, THEIR COMMUNITIES, AND THE INTERPLAY BETWEEN THE TWO.

As New York City continues to struggle with an acute housing crisis, persistent economic strain, and an ever-expanding landscape of need among the most vulnerable, the faith community remains at the front line of social services and community support.

While congregations strive to deliver on their mission, the city's real estate market continues to evolve around them. Interest rates are up, construction costs are up, and the general real estate market is softening. Congregations seeking redevelopment opportunities face the headwinds of increased financing costs and the sunseting of the city's tax incentives for rental construction, 421a, as well as a years-long backlog of affordable housing support. The city is bracing for an influx of asylum seekers in need of temporary housing, and looking to houses of faith to serve as emergency shelters.

Yet within this challenging context, there are signs of tremendous hope. This year has seen the realization of some of Bricks & Mortals' most ambitious long-term efforts. Our engagement efforts with the City administration have manifested into a broad set of policy proposals, and, with the Mayor's support, substantive conversations with City agencies about real change to support the faith community.



The mission of Bricks & Mortals has always been to serve congregations by empowering them to maximize their land and buildings to serve their communities. That mission is yielding real impact for congregations around the city and across the country. The Sustainable Solutions for Sacred Sites program is guiding congregations through a sound planning process to discern a path that aligns real estate with missional need; the Venuely.org website is connecting congregations to arts and other organizations, breathing new life into their buildings and generating much-needed revenue, and; the Mayor's Working Group for Affordable Housing and Community Development is pushing for a broader set of real estate outcomes and supports (and fewer barriers) for congregations seeking to develop or preserve their space.

Internally, Bricks & Mortals achieved a monumental milestone this year of fiscal independence. Having been incubated under Judson Memorial Church, we are now an independent 501(c)(3) non-profit organization, governed by and beholden to our members. The critical work that Bricks & Mortals does has never been more important.

Bricks & Mortals was, from its inception, a grassroots community. Our impact is a reflection of the investment and energy of our members. We are incredibly grateful for your ongoing vision, wisdom, expertise, and enthusiasm.

Thank you all for being a part of this incredible organization and advancing its critical work. We enter the 2023-2024 fiscal year with momentum and optimism. We are grateful for your ongoing commitment.

We have accomplished great things, and we have greater things still to do.

Bricks and Mortals Board of Director Executive Committee



Bricks and Mortals empowers faith-based organizations in NYC to maximize their buildings and property to serve their communities.

We provide creative and sustaining solutions to help houses of worship thrive amidst the costly and challenging landscape of operating in New York City.

WHO WE ARE AND WHAT WE DO

Secular

Interfaith

Membership

Faith-Based

Government

Public,
neighbors &
community
institutions

Real Estate
Community

Funders

Academic
institutions

Faith-Based
Organizations

Advise

Document

Gather

Raise Public
Awareness

Advocate

Educate



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B&M TEAM EXECUTIVE DIRECTOR



Kate Toth

Kate Toth is Executive Director of Bricks and Mortals

With a background in advocacy, program development, and fundraising, Kate has more than 15 years supporting and empowering vulnerable communities.

Kate has worked in supportive housing, run field campaigns across the Northeast, and worked in community development locally and internationally.

She holds a BA from New York University and an MSc from the London School of Economics and Political Science.



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B&M TEAM

S4 PROJECT MANAGER



Sarah Tofte

This position is funded by a Lilly Endowment grant.

Sarah is a co-founder of Understory Consulting, where she provides research, policy, and strategy services to leading U.S. and international NGOS.

Prior to Understory, Sarah led the research and policy goals of various organizations, including Everytown for Gun Safety, the Joyful Heart Foundation, and Human Rights Watch.

Sarah graduated from the University of Minnesota School of Law and attended Union Theological Seminary.



B&M TEAM COMMUNITY MANAGER



Journee Harris

This position is funded by a Trinity Church Wall Street grant.

Journee Harris served as the Community Manager fall 2022-spring 2023. Previously, Journee was an Equitable Public Space Fellow for The Design Trust for Public Space, where she conducted independent research on Redefining The Black Church as a Public Space, in partnership with Bricks and Mortals.

Journee is studying for Master Degree in City Planning student at MIT. She earned her Bachelor's Degree in Psychology from Howard University.



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B&M TEAM COMMUNICATIONS TEAM



Yasmine Sawalhi

Whip COMMUNICATIONS



This position is funded by a Trinity Church Wall Street grant.

Whip Communications is a woman-owned PR firm that provides first-class communications support to organizations that move the needle on important issues. From global health NGOs to CSR for international brands, WHIP uses communications to spark behavior change and make a social impact.

Yasmine is B&M's account manager at WHIP. She is a graduate of the University of Maryland with a degree in Communications and Public Relations. She began her digital marketing career managing a large client portfolio at Whip Communications.



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B&M TEAM

S4 COHORT COACHES

These positions are funded by a Lilly Endowment grant.

In 2022, we brought on five cohort coaches.

These Coaches provide direction for the congregations in their city's cohort.

This includes support for in-person trainings, building working relationships, and providing guidance and advice for individual congregations in their cohort as they pursue their goals and adaptive reuse projects.



Rev. Mia Douglas

Sustaining Solutions for Sacred Sites
New York Coach

A relationship-driven leader with a passion for strategic community building and creative transformation, Mia is an ordained minister, workshop facilitator, and public speaker known for ministry initiatives.



B&M TEAM

S4 COHORT COACHES



Andy Greenhow

Sustaining Solutions for Sacred Sites
Pittsburgh Coach

Andy Greenhow's day job is being the Chief of Staff and Secretary to the Board of Directors at Pittsburgh Theological Seminary.



Caleb Leman

Sustaining Solutions for Sacred Sites
Chicago Coach

Caleb Leman completed his second year of the Master of Divinity program at McCormick Theological Seminary in Hyde Park, and works as freelance digital marketer for nonprofits.



Rev. Michelle Hughes

Sustaining Solutions for Sacred Sites
Virtual Coach

Rev. Hughes served as an Associate Conference minister in both the Connecticut Conference and the Illinois Conference.



FORMER S4 COHORT COACHES



Rev. Dr. Laurie Lyter Bright

Sustaining Solutions for Sacred Sites
Virtual Coach

Rev. Dr. Lyter Bright is a pastor, writer, traveler, perpetual student, mom to two young kids, a partner, and troublemaker. Her ministry has been interfaith, intercultural, and rooted in advocacy.



Rev. Dr. Derrick McQueen

Sustaining Solutions for Sacred Sites
New York Coach

Rev. Dr. McQueen is the Associate Director for Community Partnerships at Columbia University Center on African American Religion Sexual Politics and Social Justice.



Rev. Valerie A. Ross

Sustaining Solutions for Sacred Sites Coach

Rev. Valerie A. Ross is an Associate Conference Minister in the United Church of Christ (UCC) and a former New York area pastor.



B&M BOARD OF DIRECTORS

Bricks and Mortals officially has been awarded 501(c)(3) non-profit status, and is now fiscally independent from Judson Memorial Church.

Bylaws were voted into placed by B&M membership. Significantly, these Bylaws ensure the future control of the organization by the faith community, including through Faith Members electing two-thirds of the Board of Directors.

Our Board of Directors has the following committees:

Audit
Budget and Finance
Development and Membership
Executive
Governance
Program
Nominating

The Board meets quarterly, and committees meet on a monthly basis, or as needed. Bricks and Mortals Membership meets on a bimonthly basis.

For the 3rd year in a row, every year of our Board, we're proud to announce that **100%** of our Board has contributed, demonstrating a strong commitment to the organization and our mission.



BOARD OF DIRECTORS EXECUTIVE COMMITTEE

Thank you for your extraordinary commitment.

Jason Labate

B&M BOARD CHAIR, 2021-23

ATTORNEY

Jason Labate is an attorney focusing on faith-based development, not-for-profit law, affordable housing & community development.



Taylor Aikin

B&M BOARD VICE CHAIR, 2021-23

ASSOCIATE PARTNER

Taylor Aikin is an Associate Partner with MBB Architects where he leads a broad range of project types and scales from cultural and educational to religious and residential.



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BOARD OF DIRECTORS EXECUTIVE COMMITTEE

Rev. Dr. Cheryl Dudley

B&M BOARD SECRETARY, 2020-23

REGIONAL EXECUTIVE MINISTER

The Rev. Dr. Cheryl F. Dudley is the Regional Executive Minister of the American Baptist Churches of Metropolitan New York, serving since May 1, 2015.



Nell Derick Debevoise

B&M BOARD TREASURER, 2022-23

CEO AND FOUNDER



Since 2022, Nell has served as CEO and co-Founder the Purposeful Growth Institute to recruit, select, develop, and connect diverse, purpose-driven professionals to align their skills, interests, and needs with their communities' needs to do high-impact work.



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BOARD OF DIRECTORS EXECUTIVE COMMITTEE

Rev. Dr. Bill Shillady

B&M BOARD VICE TREASURER, 2022-23

PASTOR

Rev. Dr. Shillady is on the Mayor's Faith Leaders Advisory Council and served as Executive Director of the United Methodist City Society.



Gianfranco Grande

B&M BOARD TREASURER, 2021-2022

Former Director
Executive Vice President of Partners for Sacred Places

Rev. Dr. Donna Schaper

B&M BOARD CO-CHAIR, 2021-2022

Former Director
Former Senior Minister, Judson Memorial Church



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BOARD OF DIRECTORS

Dr. Debbie Almontaser

EDUCATOR

Dr. Debbie Almontaser is an internationally recognized, award-winning educator, entrepreneur, speaker, authority on cross cultural understanding and author of *Leading While Muslim*.



Meta Brunzema

ARCHITECT AND URBAN DESIGNER

Meta Brunzema is a Co-Owner and Principal at The Collective for Community, Culture and Environment, LLC and Professor at Pratt Institute.

Joshua Burcham

MANAGING DIRECTOR AT RADISH LAB

Joshua Burcham is a Managing Director and Creative Director at Radish Lab. Radish Lab is a purpose-driven creative agency, shaping stories and sharpening brands for organizations improving the world.



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BOARD OF DIRECTORS



Ellen Liu Chan

ASSET MANAGER FOR THE EPISCOPAL DIOCESE
OF LONG ISLAND

Ellen serves as the Asset Manager for the Episcopal
Diocese of Long Island Real Estate Division.

Rev. Dr. Patrick Duggan

EXECUTIVE DIRECTOR CHURCH BUILDING &
LOAN FUND

Rev. Dr. Duggan has amassed nearly two decades of
economic and community development expertise through
his work in government and the public sector on Long
Island.



Roger Leaf

TRUSTEE

Roger Leaf is an elder of The First Presbyterian Church in the City
of New York, where he has served as President of the Board of
Trustees, Church Treasurer, and Chair of the Finance Committee.



BOARD OF DIRECTORS

Matthew Murphy

EXECUTIVE DIRECTOR OF THE NYU FURMAN CENTER

Matthew Murphy is the Executive Director of the NYU Furman Center. The NYU Furman Center advances research and debate on housing, neighborhoods, and urban policy.



Rabbi Joseph Potasnik

EXECUTIVE VICE PRESIDENT OF THE NEW YORK
BOARD OF RABBIS

Rabbi Potasnik is the Executive Vice President of The New York Board of Rabbis, the largest inter-denominational rabbinic body in the world.



Ira Schuman

EXECUTIVE VICE PRESIDENT AND DIRECTOR

Ira Schuman is an executive vice president and director at Savills. Since joining in 1978 (then Studley), he has represented countless clients in a number of industries while specializing in the legal, nonprofit and educational sectors.



BOARD OF DIRECTORS



Egbert Stolk

DIRECTOR OF DIOCESAN PROPERTY SERVICES AT
THE EPISCOPAL DIOCESE OF NEW YORK

Egbert Stolk is Director of Diocesan Property Services at The Episcopal Diocese of New York. He advises and assists all congregations of the EDNY regarding the management, repair, and maintenance of their real properties.

Bishop Angelo Rosario

CEO - BRONX CLERGY TASK FORCE - ARCHBISHOP

The youngest member of Assembly of Christian Churches ordained at the age of 20. Studied at Mizpa University in PR, and professor of religious studies at Assembly of Christian Churches.



Rev. Mieke Vandersall

OWNER AND PRINCIPAL CONSULTANT OF
VANDERSALL CONSULTANTS



Rev. Mieke Vandersall, Owner and Principal Consultant of Vandersall Consultants, has over 20 years of executive leadership experience in the religious nonprofit arena.



BOARD OF DIRECTORS

Alex Weis

PRINCIPAL OF MATTER REAL ESTATE

Alex Weis has 15 years of real estate experience and currently serves as Principal of Matter Real Estate. Alex provides strategic advice and leadership to NYC-based clients by successfully planning, overseeing, and executing complex real estate projects.



Thank you for your service.



FORMER BOARD MEMBERS



Rev. Peter Cook

EXECUTIVE DIRECTOR, NEW YORK
STATE COUNCIL OF CHURCHES



**Canon Rev. Dr.
Audley Donaldson**

RECTOR, ST. STEPHEN AND ST.
MARTIN EPISCOPAL CHURCH



Gianfranco Grande

EXECUTIVE VICE PRESIDENT,
PARTNERS FOR SACRED PLACES



Marc Greenberg

EXECUTIVE DIRECTOR, INTERFAITH
ASSEMBLY ON HOUSING AND
HOMELESSNESS



Rev. Joseph Holland

EXECUTIVE DIRECTOR, 400
FOUNDATION



Pastor Gilford Monrose

EXECUTIVE DIRECTOR, OFFICE OF
FAITH-BASED AND COMMUNITY
PARTNERSHIPS



Rev. Dr. Donna Schaper

FORMER SENIOR MINISTER, JUDSON
MEMORIAL CHURCH



Neil Steinkamp

MANAGING DIRECTOR, COMPLEX
SITUATIONS CONSULTANT, STOUT



**Rev. Dr. Damaris
Whittaker**

SENIOR MINISTER, FT. WASHINGTON
COLLEGIATE CHURCH



B&M MEMBERSHIP

**Public membership for Bricks and Mortals
was officially opened in Fall 2021.**

Over the past two years, 10 membership meetings have been held on
a bimonthly basis.

We had 58 official current and former Faith-Based and General
Members.



MEMBERS

Taylor Aikin, Murphy Burnham & Buttrick
Architects

American Baptist Churches of Metropolitan NY

The Avenue Church

Board of Church Extension of Disciples of Christ,
Inc. dba Disciples Church Extension Fund

Born Brown / Nursha Project

Braham Berg, BBB3RG LLC

Bronx Clergy Task Force

Meta Brunzema,
Collective for Community, Culture and
Environment

Capell Barnett Matalon & Schoenfeld

The Center at West Park

Church of the Ascension

Church of St. Paul & St. Andrew

City Seminary

Clal

The Delaine Companies

Denham Wolf

Ecclesiastical Realty Advisory Service

Enterprise Community Partners

Episcopal Diocese of Long Island

Episcopal Diocese of New York

Fort Washington Collegiate Church

400 Foundation

First Presbyterian Church in the City of NY

First Presbyterian Church of Forest Hills NY

Fourth Universalist Society in the City of New
York

FX Collaborative

Gateway Housing

Goldstein Hall, Attorneys at Law

Grace Congregational Church of Harlem

GWW Planning & Development, LLC

Habitat for Humanity

Hudson Yards Synagogue

Interfaith Assembly on Homelessness and
Housing

Judson Memorial Church

Local Initiatives Support Corporation NYC

Matter Real Estate

Robert Foltz-Morrison,
former Executive Presbyter of the Presbytery of
NYC

Muslim Community Network NY

NYC Housing Partnership



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MEMBERS

New York Board of Rabbis

New York State Council of Churches

New York Society for Ethical Culture

Park Avenue United Methodist Church

Partners for Sacred Places

Presbytery of NYC

Purposeful Growth

RiseBoro Community Partnership

The Riverside Church in NYC

Savills

Rev. Dr. Donna Schaper,
former Senior Minister of Judson Memorial Church

Bill Shillady

Spiritual Assembly of the Baha'is of NYC

St James Church, Fordham

Tenant Wise

Tomasz P Mlynarski,
Architect, PC dba Narska Architects

UCC Church Building & Loan Fund

UCC Cornerstone Fund

United Church of Christ, NY Conference

The United Methodist City Society



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MEMBER BENEFITS

This is just a selection of the benefits you will gain as a B&M Member

- 30 minute one-on-one assessment with B&M staff to discuss your congregation, programs and property
- Access to a Member-only portal on the B&M website
- Join Bimonthly Membership Meetings, including resources for houses of faith and case studies how congregations have used their property
- Up-to-the-minute information to stay in compliance with new local laws and ordinances affecting the community
- Receive information on opportunities for grant funding
- Connect to a network of NYC's faith and real estate community
- Events throughout the year relevant to faith-based organizations and the real estate community, and exclusive webinars only for members
- Participate in and inform advocacy for the faith community and faith-owned real estate
- Join a citywide, interfaith community of houses of faith confronting the same issues
- Receive a weekly update on news and media relevant to faith communities work, in NYC and nationally
- Benefit from resources that are developed in response to the faith community and members' specific needs, as they arise
- Access to businesses providing discount to members
- Listserv for discussion, questions, and to share your organization's updates and events with a wide network
- A forum to highlight successes and share lessons learned



MEMBERSHIP MEETING TOPICS

Over the past two years 10 membership meetings have been held.
Here's what we covered at these meetings.

RESOURCES

Applying for FEMA Aid
Information and Guidance on Lien Sales
Tax Exemptions for Houses of Faith
Covid Space Use Analysis
Introduction to and Guidance on Local Law 97
Houses of Faith Applying for City Council Discretionary Funding
Understanding Islam and the Muslim Experience in NYC
Resources on Hybrid Worship
Overview on License Agreements
Office of the Attorney General,
with Assistant Attorneys General Linda Heinberg and Sharon Sash
DYCD Commissioner Howard, Programs and Opportunities
DEP Amnesty Program
Tax Exemption Renewal for Faith Organizations
City Council Discretionary Funding
Overview on the Action Plan from the Mayor's Working Group on Faith-Based
Affordable Housing and Community Development
The Pandemic's Real Impact on Clergy and Congregations
Pastor Gil Monroe, Executive Director of Office of Faith-Based and Community
Partnerships, The Importance and Role of Faith Organizations and Properties in
NYC
Tax exemption renewal



MEMBERSHIP MEETING TOPICS

Over the past two years 10 membership meetings have been held.
Here's what we covered at these meetings.

CASE STUDIES

Avenue Church NYC: Sale and redevelopment

St. James Church, Fordham: Affordable housing development

Cornerstone Fund: Financing for development

Riverside Church:

Consideration affordable housing and options on a large multi-property site

Broadway UCC: Hybrid worship

***Architectural proposals for the five congregations working
with Pratt Architecture course:***

St. Paul and St. Andrew United Methodist Church, The Spiritual Assembly of the Bahá'ís of the City of New York, St. Martin's and St. Luke's Episcopal Church, Hudson Yards Synagogue, and the Park Slope United Methodist Church.

The Community Church of New York: Full redevelopment



ACCOMPLISHMENTS



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ACCOMPLISHMENTS

We have accomplished so much over the past two years - here are a few highlights!

HIGHLIGHTS

- Launched Venuely!
Our space-sharing platform
- 11 case studies and +18 resources provided in Membership meetings
- Held 11 public events
- Chaired the Mayor's Working Group on Faith-Based Affordable Housing & Community Development
- Developed an Action Plan for the Working Group and held the Faith-Based Affordable Housing Summit

Read about the Faith-Based Affordable Housing Summit:
bit.ly/ahsummit



PUBLIC EVENTS

***Member events listed separately**

January '22 *Who is My Neighbor*

March '22 *Preparing Your House of Worship for New Environmental Laws: What They Mean for FBOs and a More Sustainable NYC*

March '22 *Preparing Your House of Faith for New Environmental Laws: Bringing Your House of Worship Into Compliance and Building a Sustainable Future*

May '22 *Before You Sign: Advocating for your House of Worship in the Development Process*

July '22 *NYDIS Lunch and Learn - Green Your House of Worship: Save \$ and Increase Resiliency*

July '22 *NYDIS Lunch and Learn - Flood Insurance for NYC Houses of Worship*

August '22 *NYDIS Lunch and Learn - Conversations with Congregations: Public Health Impacts of Climate Change*

August '22 *NYDIS Lunch and Learn - Providing Emotional and Spiritual Care for Climate Anxiety*

September '22 *Public Sanctuaries: A Case For Redefining the Black Church as Public Space*

December '22 *Faith-Based Affordable Housing Summit*

May '23 *Affordable Housing 101: Guidance for the Faith Community*



FAITH-BASED AFFORDABLE HOUSING SUMMIT



In December 2022, we held a Faith-Based Affordable Housing Summit with NYC Mayor Eric Adams, the Office of Faith-Based and Community Partnerships, and the Mayor's Working Group on Faith-Based Affordable Housing & Community Development.

We were joined by dozens of expert panelists and hundreds of attendees, with panels on **affordable housing, landmarks, and air rights.**



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MAYOR'S WORKING GROUP ON FAITH-BASED AFFORDABLE HOUSING & COMMUNITY DEVELOPMENT



SUSTAINABLE SOLUTIONS FOR SACRED SITES

Helping to restore and revive Sacred Real Estate so congregation
can live another day to pray another way - and continue to serve
their communities.

S4 grant is a five-year grant
(2021-25) funded by the Lilly
Endowment Thriving
Congregations Initiative.

We are partners with
Partners for Sacred Places
and Hartford Seminary.

OUTCOMES

40 congregations participating

5 cohorts:

- New York City, NY
- Pittsburgh, PA
- Chicago, IL
- 2 Virtual Cohorts

1 Toolkit highlighting
congregation stories and how
they achieved their results

Seminary curriculum training
future generations of clergy
on adaptive reuse

www.s4program.org



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VENUELY

Venuely is an easy-to-use website for sacred spaces to list spaces within their facility they would like to share, and allow artists, community groups, and others to rent those spaces.

Designed specifically for
houses of faith

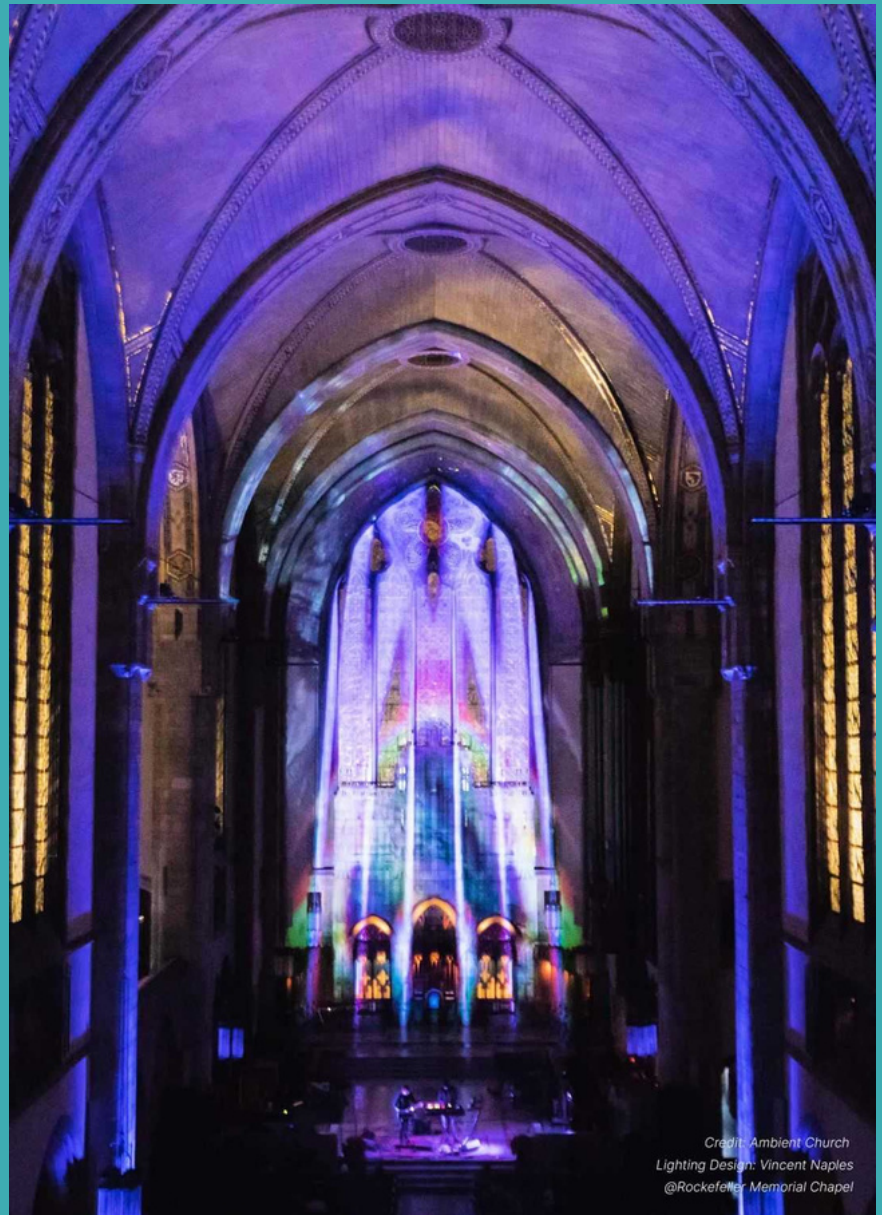
Purpose: congregations can
share their space with other
community minded and
oriented groups -
and earn income

Mission-aligned: Artists and
community groups can rent
spaces in houses of faith

Houses of faith control how and
to whom they share their space

Soft launch in 2023

venuely.org



Credit: Ambient Church
Lighting Design: Vincent Naples
@Rockefeller Memorial Chapel



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PARTNERSHIP FOR FAITH-BASED AFFORDABLE HOUSING AND COMMUNITY DEVELOPMENT

We advise faith-based institutions on how to maximize their NYC real property to support their mission, benefit of the community and continuation of their good work - with an emphasis and depth of resources in the areas of housing and homelessness alleviation.

The Partnership is funded by Trinity Church Wall Street and is a partnership of B&M, NYC Council of Churches, Interfaith Assembly on Homelessness and Housing, and Interfaith Affordable Housing Collaboration

Grant from Trinity Wall Street for \$200,000 in 2021 and \$26,000 from Collegiate Church to assist with its pre-development program in NYC.

Currently working with 13 Faith-Based organizations in NYC

The Partnership has approved pre-development funding for 9 Faith-Based Organizations

Collaborated with over 100 Community and faith-based organizations

www.thepartnershipny.org



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RESOURCES DEVELOPED

for houses of faith

Guidance:
Questions for Your Vendor

Guidance:
Community Engagement

Guidance: NYC Local
Law 97

NYU Wagner Capstone
Project on Venuely

Case Studies on Website

Pratt Architecture
Urban Context Lab

**All of these
resources can be
found on
bricksandmortals.org**



EDUCATION & CONVENING

for faith and real estate communities

**You can find
recordings of all our
past events on our
website:
bricksandmortals.org**

Weekly News and Media
Round-Up

Monthly Update on Events,
Grants, and Other
Opportunities

Quarterly Public Events

Bimonthly Membership
Meetings

Advocacy on Faith
Community Needs



FUNDING

We're so grateful to all of our individual and institutional funders:

01

Collegiate - Benevolence Fund

Only a small percentage of those in need will ever pass through the doors of a Church. To carry out its mission in making a Christian witness, the Church must reach beyond its walls to meet people in the places where they actually live the challenges of everyday life. Through centralized and local benevolence giving, the Collegiate Church casts a wide net to support church-based and nonsectarian programs that embrace a strong sense of mission, compatible with our own, in serving those in need. We especially welcome applications from programs and projects where Collegiate funding can significantly further the program's mission at the time, and where there are opportunities for our Church members to engage in volunteer service.

02

Lilly Endowment, 2021-25

Through the Thriving Congregations Initiative, the "Sustainable Solutions for Sacred Sites" program is funded for five years. This is a partnership between B&M, Hartford Seminary, and Partners for Sacred Places. This program will demonstrate adaptive, revenue producing, and sustainable uses for sacred sites, via five cohorts in several US cities.

03

New York City Council

We have continued to be awarded City Council Discretionary Funding, by Speaker Corey Johnson and then by Councilmember Erik Bottcher.

Our funding is allocated towards educating the public on our upcoming public events.



FUNDING

04

New York Community Trust

B&M was awarded a second grant from the New York Community Trust for a term of 24 months that begin after our first grant expired, in June 2021.

In partnership with Partners for Sacred Places, this supports the development of Venuely, a website for houses of faith to share their spaces, particularly for artists, but also to mission-driven groups, and more.

05

UCC - Genesis Fund

The Genesis Fund, established in 1996 from funds raised through the Make a Difference Campaign, provides seed money for faith-based projects that are innovative or experimental, represent a new initiative in Christian mission, or that may be deemed controversial.

06

Trinity Church Wall Street

Under the Housing and Homelessness grant portfolio, the Partnership for Faith-Based Affordable Housing and Community Development aims to address homelessness by engaging NYC's congregations through the use of their property, influencing public policy, and leadership in their neighborhoods. Partners on this grant are: B&M, NYS Council of Churches, Interfaith Assembly on Housing and Homelessness, and Interfaith Affordable Housing Collaborative.



FUNDING

07

Episcopal Diocese of Indianapolis

Episcopal Diocese of Indianapolis and the Diocese of Northern Indiana have contracted Bricks and Mortals to bring Venuely, our space sharing website, to all of the Episcopal parishes in Indiana.

08

Membership Contributions

Your generous contributions as members have been instrumental in fueling the work we do and making a meaningful impact in the lives of those we serve. Through your support and participation we can continue to empower faith-based organizations in NYC.



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PRO BONO SUPPORT & PARTNERSHIPS

01

Pratt Inst. School of Architecture

In Spring 2022, the class worked with five religious institutions to develop innovative solutions for their properties.

This report documents their research and recommendations for St. Paul and St. Andrew United Methodist Church, The Spiritual Assembly of the Bahá'ís of the City of New York, St. Martin's and St. Luke's Episcopal Church, Hudson Yards Synagogue, and the Park Slope United Methodist Church.

02

NYU Wagner Capstone

In 2022-23, this Graduate Capstone focused on creating tools for faith-based institutions to enter the rental market, including how to price their spaces, and how to make Venuely successful overall.

03

CUNY Cultural Corps

In 2022-23, we hosted two Cultural Corps interns. They worked with Venuely for the academic year, conducted outreach, and researched potential partners.

04

Goldstein Hall Attorneys at Law

We are grateful to Goldstein Hall, who has provided pro bono legal services for Bricks and Mortals since the organization's inception.

05

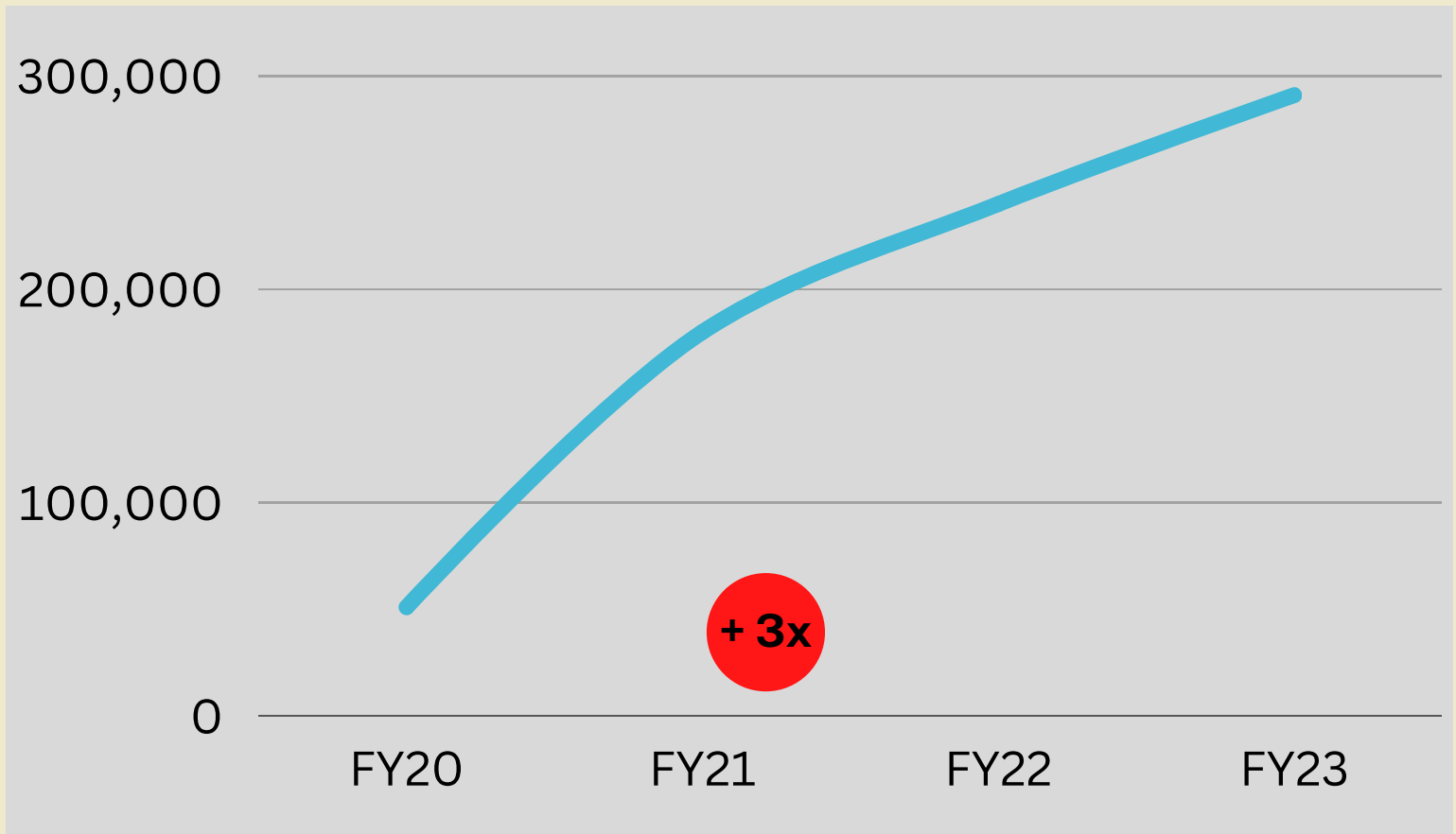
Institutional Partners

Thank you also to our on-going partners on grants: Hartford Seminary, Interfaith Assembly on Homelessness and Housing, New York State Council of Churches, and Partners for Sacred Places.



GRANTS AND CONTRIBUTIONS

Grant Funding



120k

New York
Community Trust

61k

Trinity Church
Wall Street

12k

New York City
Council Discretionary

1m

Lilly Endowment
Grant 2021-25

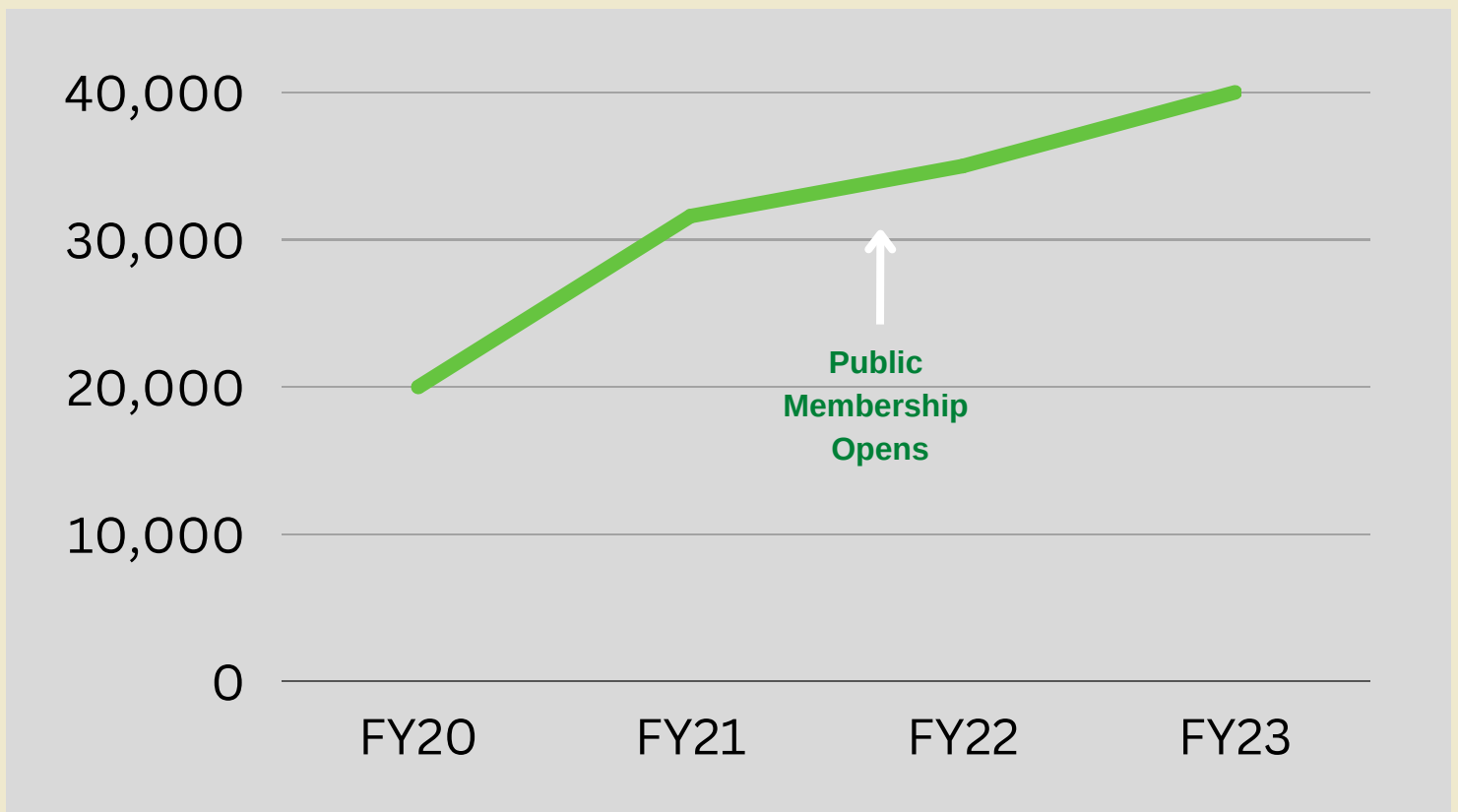


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GRANTS AND CONTRIBUTIONS

Membership Contributions



36

Faith-Based Members

22

General Members

+2X

Overall Contributions



Bricks & Mortals

ANNUAL REPORT 2021-2023

We have achieved so much since launching the organization - and we have big plans for the future.

Here are some of our goals:

IN PROGRESS / LOOKING TO THE FUTURE

Short Term Goals

- **Expand** space sharing website
- **Create** a list of experts, vendors and resources for Faith Based Organizations
- **Research** on houses of faith
- **Expand** membership benefits
- **Focus** on diversifying and expanding membership
- **Deploy** pre-development funds for affordable housing
- **Advance** public policy solutions



Resources In Progress

- **2025:** Adaptive Reuse Training curriculum
- **2025:** Toolkit on Adaptive Reuse



ACKNOWLEDGEMENTS

Thank you to everyone who has joined Bricks and Mortals and contributed to its success.

We look forward to continuing to engage you and expand so that we can serve more houses of faith in NYC.

Thank you:

Individual contributors
Institutional, faith and government funders
Our Board of Directors and Board's Executive Committee
Bricks and Mortals Members
Our Staff, Interns and Fellows
Our Partner organizations

We thank you for your continued support of Bricks and Mortals.

Contact



101 West 23rd Street, #129, New York, NY, 10011



(973) 544-8297



info@bricksandmortals.org



www.bricksmortals.org



[@bricksmortalsny](https://twitter.com/bricksmortalsny)

